

February 6, 2015

Dear Racquet Club Members,

This season at RC, we will be celebrating 50 year's as Ann Arbor's finest tennis and swim club. As we strive to maintain that distinction, we have conducted surveys over the past few years to get your thoughts on the Club's current condition and activities, and to learn what, if anything you would like to see improved. The data collected can be categorized into 5 key areas for improvement:

- Renovating buildings/improving locker rooms
- Improving security
- Better food at the snack bar
- Additional or improved play areas
- Extending the season

We have heard you loud and clear and we have been working hard to come up with plans to address these issues. Many club members were included in the discussions over the past couple of years and we believe we have gathered diverse perspectives from members who use the club differently: senior members, new members, young children, empty nesters, tennis only, etc.

We are currently in the feasibility stage and have looked at several ideas. We have worked with engineers, architects, contractors and the City of Ann Arbor to help guide us. We are also working with several loan institutions to be confident that we can efficiently manage any debt that will come with improvements. As part of the feasibility study, the Board of Directors has done its due diligence on behalf of the membership.

The Club is working with John Mouat, from Mouat and Mitchell Architects. MCI Engineers and Phoenix Contractors have also been involved in preliminary work on general design ideas and plans, which are being reviewed by the City of Ann Arbor. All of these steps are necessary and required for our feasibility study. There are no final plans and much of the design work is yet to come.

Once we receive feedback from the City of Ann Arbor and we are confident that our financial approach to any future project is sound, we will present our plan, including a timetable for the project. Look for this to come sometime this spring.

We are excited about celebrating Racquet Club's 50<sup>th</sup> anniversary and hope all of you are looking forward to another great season at the Club!

Regards,

Racquet Club Board of Directors.